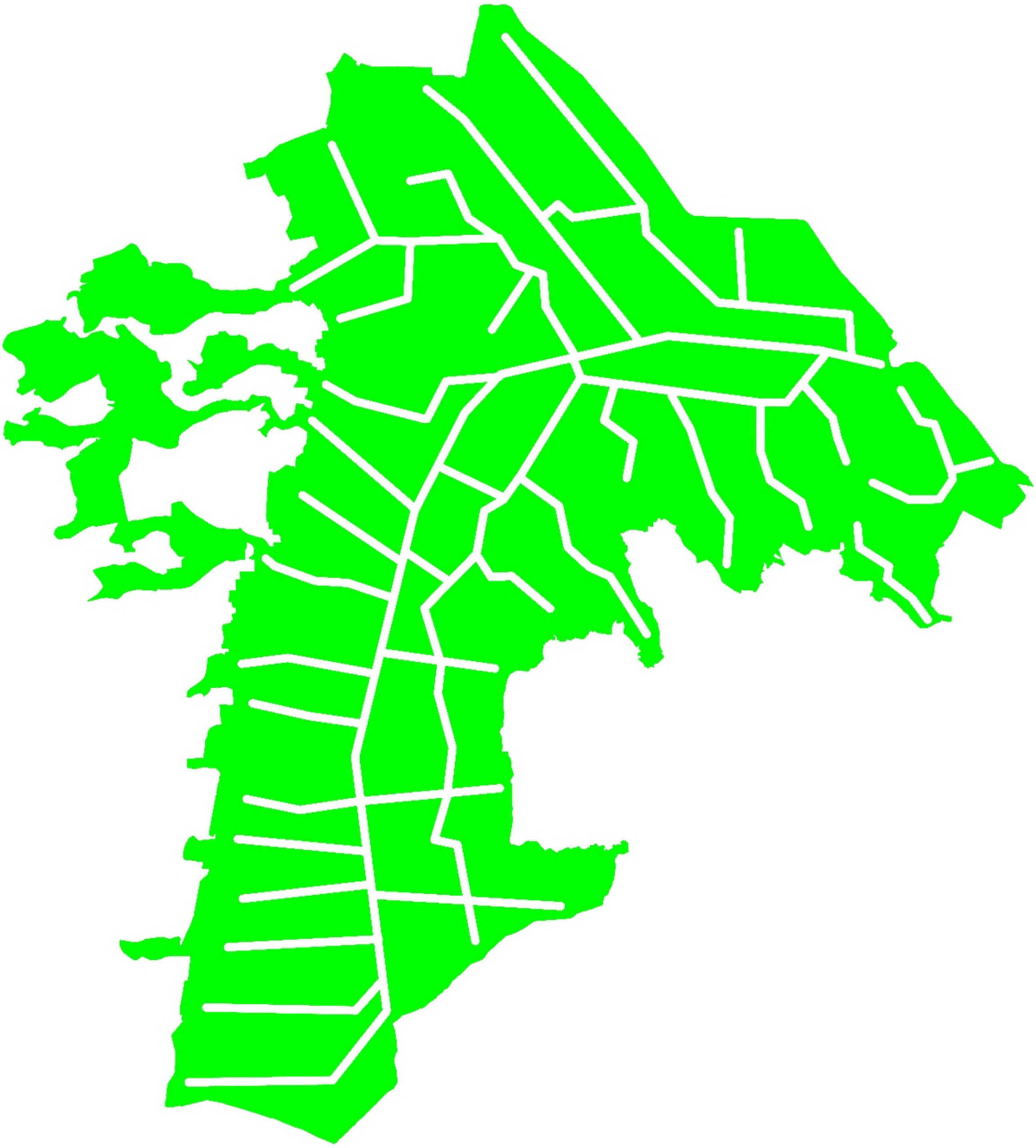
BLACK SLUICE

INTERNAL DRAINAGE BOARD



Executive Committee Meeting

Tuesday, 15th September 2026 at 2pm

Station Road, Swineshead, Boston PE20 3PW

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Internal Drainage Board

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Our Ref: DW/JP/B10

Date: 8th September 2026

<u>To the Chairperson and Members of the Executive Committee</u>

Notice is hereby given that a Meeting of the Executive Committee will be held at the Offices of the Board on Tuesday, 15th September 2026 at 2pm at which your attendance is requested.

D. Withnall

Chief Executive

A G E N D A

1. Recording the meeting.

2. Apologies for absence.

3. Declarations of interest.

4. To receive and, if correct, sign the Minutes of the Executive Meeting held on 2nd June 2026 **(pages 4 - 17)**

5. **CONFIDENTIAL** - To receive and, if correct, sign the Confidential Minutes of the Executive Meeting held on the 2nd June 2026 **(pages 18 & 19)**

6. To receive and, if correct, sign the Minutes of the Emergency Executive Meeting held on 1st September 2026 **(page 20)**

7. **CONFIDENTIAL** - To receive and, if correct, sign the Confidential Minutes of the Emergency Executive Meeting held on the 1st September 2026 **(pages 21 - 27)**

8. Matters Arising.

9. To consider Period 04 Management Accounts & narrative **(pages 28 - 35)**

10. To review the Quarter 1 Forecast **(pages 36 - 44)**

11. To receive a report on Drainage Rates **(page 45)**

12. To review the draft timetable for 2027 meetings **(page 46)**

13. Direction on 2027/28 Budgets and Ten-Year Estimates:

    (a) Updated 2026/27 Capital Schemes Budgets **(verbal)**
    (b) Updated 2026/27 Plant Budget **(verbal)**
    (c) 2027/28 Budget and 10 Year Estimates **(page 47)**
    (d) **CONFIDENTIAL** - Salary Reviews **(pages 48 - 52)**
    (e) **CONFIDENTIAL** - Salary Reviews (Directors) **(pages 53 - 55)**

14. To receive an update on the Lincs Reservoir **(pages 56 & 57)**

15. Any Other Business

    (a) **CONFIDENTIAL** – To receive a report on the insurance renewal **(pages 58 & 59)**

BLACK SLUICE INTERNAL DRAINAGE BOARD

MINUTES

of the proceedings of a meeting of the Executive Committee

held at the offices of the Board on
2nd June 2026 at 14.00

Members

Chairperson - * Mr P Holmes

* Cllr P Bedford	* Mr M Rollinson
* Mr M Leggott	* Mr C Wray
* Mr R Needham	* Cllr S Evans

* Member Present

In attendance: Mr D Withnall (Chief Executive)
Mr P Nicholson (Projects Director)

2710 Recording the Meeting - Agenda Item 1

Committee members were informed that the meeting would be recorded.

2711 Apologies for absence - Agenda Item 2

There were no apologies.

The Chairperson welcomed Cllr S Evans to his first Executive Committee meeting.

2712 Declarations of Interest - Agenda Item 3

There were no declarations of interest.

2713 Minutes of the Meeting - Agenda Item 4

Minutes of the meeting held on 21st January 2026, copies of which had been circulated, were considered and it was AGREED that they should be signed as a true record.

2714 Confidential Minutes of the meeting - Agenda Item 5

Confidential Minutes of the meeting held on 21st January 2026, copies of which had been circulated, were considered and it was AGREED that they should be signed as a true record.

2715 Matters Arising - Agenda Item 6

- Minute 2579 Original Minute 2517 Cooks Lock Investigation
  The minute Numbered 25I7 should be with the numeral One and be 2517. The minutes will be corrected and re-signed.

- Minute 2579 Original Minute 2518 Management Accounts
  The CEO pointed out the two maps in the Board room illustrate the extent of work completed in last year's cutting season. Plus the areas that were not completed and the reasons for that.

- Minute 2579 Original Minute 2520 Cliff Beck Maintenance
  There is an incorrect spelling of Handley Chase.

- Minute 2581 2026/27 Budget and Ten-Year Estimates
  The Chief Executive confirmed that a meter has now been successfully installed at the depot for the EE mast, enabling accurate measurement of electricity usage going forward. It was further reported that a settlement has been reached with the relevant operator, identified as EE MBNL or ZTP, covering outstanding electricity consumption dating back to 2016, representing approximately ten years of historic usage. Following negotiations, a total settlement figure of £45,000 was agreed and has now been received in full.

- Minute 2581 2026/27 Budget and Ten-Year Estimates
  The Chief Executive drew attention to the final paragraph of the report for the purposes of the minutes, confirming that approval had previously been granted by email for expenditure of £154,000 to undertake the concreting works. He further noted that consideration would be given going forward to the potential development of a building, currently envisaged as a temporary structure with a lifespan of up to 25 years.

  In relation to the IDB fund, the Chief Executive explained that the financial position does not represent a surplus in the traditional sense, but rather reflects internal costs, specifically the allocation of officer time. It was clarified that while this time has not been directly attributed as an external cost, it is not considered an additional expense to the organisation, as these officers are already employed. Consequently, any unallocated service value has effectively been transferred into reserves. However, the Chief Executive advised that he was not yet in a position to confirm that all IDB fund matters had been finalised or to provide a definitive statement of remaining balances, and undertook to report further once final figures are available.

  The Chairman queried whether the position could be described as a surplus on the IDB fund, and this was clarified as above. He also advised that he and the Chief Executive had recently reviewed the concreting works on site, and suggested that, weather permitting, members could take a brief opportunity following the meeting to don high-visibility clothing and visit the site, in order to observe the works firsthand and gain a clearer understanding of both the scope and rationale for the project.

- Minute 2581 2026/27 Budget and Ten-Year Estimates
  A Pumping Station Caretaker has been employed. He is in post, is proactive and appears to be settling in well.

- Minute 2581 2026/27 Budget and Ten-Year Estimates
  The Chief Executive reported that work is currently underway to migrate all organisational data storage to SharePoint, representing a significant step towards modernising internal systems. It was explained that this transition will facilitate a range of electronic working practices, including the introduction of digital timesheets for operational staff, electronic holiday request processes, and the implementation of work planning tools such as electronic work boards. In addition, longer-term ordering processes are intended to be automated, replacing the existing manual triplicate order book system. The Chief Executive confirmed that these improvements are currently in progress and continue to be actively developed.

- Minute 2583 5G Telemetry Upgrade
  The Chief Executive updated that the 4G/5G/Starlink upgrade to the telemetry system has been successfully funded through the IDB Recovery Fund. It was emphasised that this expenditure has not been drawn from the pumping station maintenance budget, and the surplus has therefore been allocated to the general reserve.

- Minute 2585 AOB RSPB Frampton Marsh
  The Chief Executive provided an update regarding the Board's support to the RSPB, confirming that pumps and associated equipment had been loaned to assist with water management at the site. The total cost of this work was reported as £5,626, which was noted to be in line with the budget. Members were shown before-and-after images illustrating the impact of the works, demonstrating the successful restoration of water levels. The Chief Executive added that he had visited the site on several occasions and reported that RSPB staff were extremely appreciative of the assistance, noting that the intervention had helped ensure sufficient water was available to sustain the habitat through the summer months. It was also observed that the site had previously dried out completely in October of the preceding year.

  Members discussed the ongoing condition of the site, particularly in relation to recent dry weather. It was acknowledged that some water loss through evaporation would be expected, however it was confirmed that the RSPB's own pumps are now fully operational, enabling them to maintain water levels effectively going forward. The Chairman expressed confidence that the upgraded pumping arrangements would allow the site to cope with such conditions.

  Further discussion took place regarding the scale of water movement achieved during the project. It was explained that while the pumping was not continuous, particularly towards the latter stages due to environmental considerations such as nesting birds, significant volumes of water were transferred over an extended period. In practice, water was sometimes redistributed between areas of the site, such as to adjacent swales, before being replenished by the pumping works. Members noted that the operation required sustained pumping activity over a period of several days and weeks in order to achieve the desired water levels.

  It was also suggested that a future environmental meeting could be held at the RSPB visitor centre, where suitable facilities are available. Members considered that this would provide an opportunity to review the site in more detail and observe the outcomes of the works firsthand, with the expectation that the RSPB would be pleased to host and present the improvements achieved.

- Minute 2585 AOB The Quadrant

  The Chief Executive introduced discussion on the Quadrant works, noting that the matter appeared to have been ongoing for a significant period, extending back several years without completion. It was assumed that the original works had not been undertaken. The Projects Director confirmed this position and advised that recent progress had been made, including a site meeting held in mid-May with Chestnut Homes, who have now expressed a clear intention for the works to proceed and for the Board to undertake them.

  It was reported that engagement with other stakeholders is ongoing, including Wyberton Playing Fields, who have been advised that their preferred timing for the works, specifically outside of the football season, will not be achievable. The Projects Director explained that the required bushing works must take place within a defined seasonal window which overlaps with the football season, and this constraint cannot be avoided. As part of the preparatory work, environmental surveys are being arranged, with an initial site visit scheduled to undertake a bird nesting survey and a vegetation and drainage water assessment, followed by a further survey in August. It was noted that certain surveys, particularly those relating to bird nesting, must be undertaken within a very short timeframe immediately prior to the works commencing, in order to ensure compliance with environmental regulations.

  Members discussed the timing constraints in more detail, recognising that while the bushing works fall outside the bird nesting season, all necessary surveys must still be completed in advance as part of due diligence. It was agreed that, subject to survey outcomes, the earliest feasible timeframe for undertaking the bushing works would be early autumn, likely September or October. The Projects Director advised that, under this programme, the associated drainage works would then follow in the subsequent year, provisionally April or May, subject to suitable weather conditions.

  The Projects Director further confirmed that Chestnut Homes had been provided with a cost estimate of £55,000 for the works. While this figure had been agreed previously, it was noted that there will be a requirement to review the cost to reflect the passage of time and potential changes in circumstances, which Chestnut Homes have indicated they will be willing to accept. Reference was made to earlier discussions regarding different delivery options and associated risks, including potential delays, and it was confirmed that these considerations have already been outlined to the client.

  The Chairman remarked that the matter felt repetitive, noting that it has re-emerged periodically over recent years without resolution. However, the Projects Director emphasised that Chestnut Homes are now aware of their obligations, as the works form part of their planning requirements, and that they are actively seeking to move forward with the project and appoint the Board to deliver it.

2716 To receive the 2025/26 accounts - Agenda Item 7

The Chief Executive advised that he would not review each item in detail but invited questions from members as the discussion progressed.

He highlighted that interest income continues to perform significantly above previous years and is currently £41,000 higher than originally budgeted. Although income from Brewin Dolphin investments is below expectations by £6,600, this is more than offset by the increased interest earnings, resulting in a net positive position of approximately £34,000.

The Chief Executive further reported that £4,704,000 of Flood Defence Grant in Aid had been received during the previous financial year, noting that this position would be explored further within the balance sheet. He reiterated that the £45,000 relating to electricity charges for the EE mast represented a one-off receipt, and confirmed that, following installation of the meter, future charges would be invoiced accurately based on readings. It was also confirmed that £90,000 previously ring-fenced within the pumping station maintenance budget for the 4G and 5G telemetry upgrade has now been transferred into reserves.

Attention was drawn to areas of underspend, including £98,000 on desilting works, £24,500 on bushing works, and the absence of culvert surveying activity during the previous year, although this has now commenced. Administrative salaries were reported as £36,000 under budget, largely due to the non-appointment of a Project Manager. Members queried the level of underspend, noting the variance against budget expectations. The Chief Executive responded that both underspend and overspend are matters of concern, explaining that in part the position reflects prioritisation of IDB-funded works over the Board’s own maintenance activities, an issue which will need to be addressed moving forward.

It was reported that approximately 66% of planned desilting has now been completed. Some of the underspend was attributed to efficiencies arising from revised working methods, particularly the adoption of a more environmentally sensitive approach to desilting, whereby works are undertaken with water remaining in the drain rather than through traditional damming and dewatering. While this method has reduced costs and improved efficiency, it was acknowledged that it may not deliver the same level of thoroughness, potentially requiring more frequent future maintenance. The Projects Director confirmed that this approach reflects compliance with environmental regulations and guidance from the Board’s Environment Officer.

Members discussed the balance between efficiency and completeness of work, recognising that the underspend results both from efficiencies achieved and from work not completed due to operational constraints such as high water levels and restricted working windows. It was also noted that environmental restrictions limit the periods during which such works can be undertaken, reducing flexibility where delays occur. The Chairman commented that operational pressures, including the need to deliver funded works within strict timescales, had contributed to prioritisation decisions.

The Chief Executive confirmed that tighter planning and monitoring of work programmes would be implemented going forward. Turning to the balance sheet, he reported that funds held with NatWest had increased from £4.7 million in the previous year to £7.2 million, representing an increase of approximately £2.5 million, with further detail to be provided in relation to specific schemes.

The Chairman queried the level of interest being achieved on these balances, and it was noted that rates of approximately 1.16% to 2% were currently being obtained on account with our bank, instead of being invested with external organisations.

This prompted discussion regarding potential alternative banking arrangements, with suggestions that higher interest rates may be available elsewhere, including through agricultural or specialist banks such as Oxbury. It was noted, however, that the Board's current financial regulations restrict investments and limit the amount that can be placed with any single provider. The Chief Executive confirmed that these regulations could be reviewed and amended by the Board if desired, although practical considerations such as anti-money laundering requirements and administrative burdens were highlighted. It was agreed that further informal enquiries would be made into alternative options.

The performance of Brewin Dolphin investments was also discussed, with the Chief Executive noting that although valuations had appeared negative at the end of March, they had since recovered. Market volatility was attributed to wider geopolitical factors, and it was confirmed that the Board's investment portfolios remain aligned, both operating at a medium risk level. Members observed that maintaining a balanced portfolio of interest-bearing accounts and investment assets remains a prudent approach in the current economic climate.

(a) Period 12 Management Accounts

The committee noted the Period 12 Management Accounts.

(b) 2025 / 26 Schemes Report

The Chief Executive introduced the schemes report and invited the Projects Director to provide further detail, highlighting several key points in advance. He confirmed that embankment works are currently underway, with members having observed progress during recent committee site visits. He also noted that discussions are ongoing with the contractor, Jacksons, and the engineering consultants, Stantec, regarding a delayed start to works, which the contractor has raised as a potential compensation event.

An update was provided on the Chain Bridge and Donington North Ings schemes, confirming that tenders have been issued and returned, with evaluation currently in progress.

The Projects Director reported that overall progress on schemes funded through the IDB Recovery Fund is behind the original target, with some works not completed by the intended 31 March deadline. It was emphasised that these delays are largely due to factors beyond the Board's control. Progress on electrical upgrades was noted as positive, with new power supplies now installed at several pumping stations, including South Kyme and Ewerby, and arrangements in place for Dunsby Fen. These upgrades will enable the installation of new motors and control panels, with works at some sites dependent on completion of contractor activities currently underway.

Further detail was provided on delays to the Jacksons contracts, particularly relating to access issues at Trinity College, which have led to a claim for additional costs of approximately £500,000. This claim is currently being disputed, with the Board maintaining that access delays were significantly shorter than those cited by the contractor. It was confirmed that the Board does not have sufficient contingency within the scheme budget to accommodate such a claim, and that clarity will be required urgently, as continuation of works may not be financially viable if the claim is upheld.

The Projects Director also outlined progress on refurbishment schemes at Chain Bridge and Donington North Ings, which involve comprehensive upgrades including new pumps, motors, control systems, and associated electrical infrastructure. These works will also include relocation of transformers, which will subsequently be transferred to National Grid ownership, removing future liability from the Board. Tender processes for these schemes are nearing completion, with works expected to be delivered primarily during the summer of 2027.

Members discussed the implications of delays in relation to grant funding requirements. It was confirmed that audits are expected to be undertaken shortly, although it was noted that such inspections may have limited value once works are complete. Assurance was given that funding agreements only permit clawback of unspent funds, and the Board has taken care to ensure that eligible expenditure is maximised within programme constraints.

Discussion also reflected on the challenging delivery timeframe associated with the funding programme, which was originally highly ambitious. The Projects Director noted that delays have been particularly influenced by external factors such as utility connections, with equipment in many cases ready for installation but awaiting final enabling works. Members acknowledged that while such delays are frustrating, they are largely unavoidable.

Concerns were raised regarding the contractor's claim for additional costs, with members questioning whether favourable weather conditions and resource allocation could have mitigated delays. It was suggested that the contractor's approach to staffing and site management may have contributed to inefficiencies. The Chief Executive emphasised the need for the Board to remain commercially aware in its negotiations, noting that while contractors operate on a profit basis, the Board must ensure that it does not accept unreasonable cost increases, particularly given its limited financial flexibility compared to larger public bodies.

(c) Draft 2025/ 26 Unaudited Financial Statements

The Chief Executive introduced the financial statements, advising that while these are not usually reviewed in detail, there were a small number of items requiring Board awareness and decision. Prior to substantive discussion, members raised minor corrections within the document, including inaccuracies in names and committee roles, which were noted for amendment. It was also highlighted that page numbering differed between printed packs and PDF versions, creating potential confusion. The Chief Executive confirmed that, once administrative capacity allows, future papers will be compiled digitally to ensure consistent pagination across formats.

A wider discussion followed regarding the format and distribution of Board papers. Members expressed mixed preferences for digital and printed copies, with some favouring electronic access for convenience and record-keeping, while others preferred paper for ease of annotation and use during meetings. It was agreed that both formats would continue to be provided to accommodate individual preferences. The cost implications of printing and distribution were considered, with the Chief Executive confirming that postage represents the most significant expense, with total distribution costs estimated at approximately £4 per member, or around £100 per Board meeting. It was noted that printing papers for collection at meetings would reduce costs, and one member indicated a preference to move to digital-only circulation.

Turning to accounting policies, the Chief Executive drew attention to proposed changes relating to asset valuation. He explained that a previous indicative quotation of £500 for revaluation in 2021 had not been invoiced, and that a current quotation of £2,850 had now been received due to the requirement for a full on-site reassessment following the retirement of the previous valuer. In light of this, he proposed that the Board adopt a consistent approach with pumping stations by retaining nominal values within the accounts rather than commissioning a costly revaluation. It was clarified that any such revaluation would have no material operational impact, affecting only the fixed asset and capital reserve figures within internal, unaudited accounts.

Members supported the principle of avoiding unnecessary expenditure, although it was suggested that periodic revaluation, potentially on a ten-year cycle, could represent good governance practice. It was acknowledged, however, that asset values recorded for accounting purposes differ from those required for insurance or disposal, and that valuations could instead be commissioned as required for specific purposes. On this basis, it was agreed that the proposed approach represented a pragmatic and proportionate use of resources.

The Chief Executive also provided an update on the pension valuation, noting that the latest figures had been received subsequent to preparation of the accounts. These indicated an increase in the pension surplus from £1,471,000 to £1,881,000, representing a positive movement of approximately £410,000 over the year. It was confirmed that this adjustment would be reflected in the finalised accounts, with corresponding changes to both the liability and pension reserve entries, and an updated net asset position for the Board.

2517 To receive the 2025/26 Annual Internal Audit Report - Agenda Item 8

The Chairman introduced the internal audit report, noting that members would have had the opportunity to review the document. He expressed his appreciation, on behalf of the Executive Committee and the Board, for the outcome of the audit, which had again resulted in a rating of substantial assurance. Members acknowledged that this represents a strong position and is not consistently achieved across all drainage boards, with it being noted that the Board had previously been the only authority to achieve this level of assurance.

The Chief Executive highlighted that, while the report was largely positive, it did include one recommendation relating to procurement procedures.

Specifically, the recommendation concerned the enforcement of obtaining three written quotations for expenditure between £2,000 and £20,000. He confirmed that this matter had already been considered by the Audit and Risk Committee, and that a revised procurement policy is currently being developed. This new policy is intended to provide a practical and proportionate framework, incorporating a balance between operational flexibility and appropriate governance, and will be presented to the full Board for approval in due course.

Members noted that the recommendation represented a low-priority matter and supported the action being taken to address it. It was acknowledged that the issue had arisen from a procedural oversight but that it is now being properly reviewed and strengthened. The Chairman confirmed that further detail would be provided in due course when the revised policy is brought forward for formal consideration by the Board.

2518 Pumping Station Refurb Programme & Pumping Station Reserve Agenda Item 9

The Chief Executive introduced proposals focused on future planning, specifically a comprehensive pumping station refurbishment programme and the creation of a new pumping station reserve, subject to Board approval. It was explained that a detailed programme has been developed covering all 34 pumping stations, with two sites identified for full replacement rather than refurbishment. The proposed approach involves undertaking complete, whole-scale refurbishments, including installation of more environmentally sensitive pumps, upgraded mechanical and electrical components, and all associated infrastructure works, with the exception of the building structures themselves. This represents a move away from the current piecemeal capital works approach towards a more strategic, long-term investment programme.

The Chief Executive further explained that changes to Flood Defence Grant in Aid funding now require financial contributions from the Board for certain replacement schemes, where project costs exceed £3 million. In such cases, a contribution of approximately 10% is required on the excess above this threshold. It was also noted that contributions may be necessary in some areas to improve the prioritisation of schemes within the national funding allocation process. To address this, the proposal includes the establishment of a dedicated reserve, funded through savings generated by reducing short-term capital works, thereby enabling the Board to accumulate sufficient funds to support future scheme contributions.

It was reported that the planned programme would involve the comprehensive refurbishment of two to three pumping stations per year, with an estimated total investment of approximately £68 million, rising to around £88 million when including replacement schemes such as Swineshead and Bicker Eau. The Chairman highlighted the likely requirement for the Board to contribute approximately £1.4 million in total towards these larger schemes, reinforcing the importance of establishing the proposed reserve. It was confirmed that approximately £3.6 million could be redirected from existing short-term capital allocations to support this strategy.

The Chairman placed on record his thanks to officers involved in developing the proposal, recognising the significant work undertaken in preparing a long-term, structured plan. The Projects Director noted that the proposal reflects the current uncertainty surrounding future funding arrangements and emphasised that having an available contribution will improve the Board's ability to secure external funding by making its schemes more competitive within the allocation process.

Members discussed the broader strategic implications, including whether a more fundamental redesign of the drainage network should be considered over the long term, potentially reducing the number of pumping stations and creating larger, more efficient assets. It was acknowledged that, while such an approach may be desirable in principle, the financial and practical constraints currently faced by the Board make this unachievable at present. Instead, the proposed refurbishment programme was considered the most realistic and effective approach to maintaining operational resilience over the next 15 to 20 years.

The Chief Executive confirmed that the proposal had been reviewed by the internal auditor, who was satisfied that it would not compromise the Board's governance or assurance standards. Members expressed general support for the proposal, recognising the need to address ageing infrastructure, and it was agreed that the recommendation would be taken forward to the full Board for formal approval.

2519 To review and approve accounts of Bourne Fen Farm Account – Agenda Item 10

The Chief Executive provided a brief update on the Bourne Farm Trust Fund, confirming that the Board has continued to apply the same rate contribution of 2.4 pence in the pound, unchanged since 2009. It was reported that the fund has resulted in a small surplus of £123 for the year. Based on this outcome, the Chief Executive concluded that the decision taken in January to maintain the contribution at its current level for a further year was appropriate

2520 To receive an update on 2026/27 Budgets – Agenda Item 11

(a) Updated 2026/27 10-year Schemes Budget

The Chief Executive introduced Item 11, noting that the key elements had already been addressed within earlier reports. He explained that the figures presented in red represent amounts carried forward from the schemes report, while the figures highlighted in purple and peach relate specifically to the proposed pumping station refurbishment programme, replacement schemes, and the establishment of the pumping station reserve.

It was highlighted that the most significant figure within this section is the projected total programme value of approximately £97.7 million over the period covered, representing the scale of planned scheme delivery. Members noted that this represents a substantial increase compared to previous years, particularly when considered against the Board's position only a few years ago, when annual turnover was approximately £2 million. The scale of this increase was acknowledged as a major step change in the Board's operational and financial activity.

Members recognised the magnitude of the programme and the associated uplift in delivery expectations, and indicated general acceptance of the figures as presented.

(b) Updated 2026/27 10-year plant Replacement Budget

The Chief Executive presented the updated plant replacement plan, noting that he had made minor amendments to the version previously approved by the Board in January. He explained that the plan had shown a negative position at the end of the previous financial year, however this had now been addressed through two key adjustments.

Firstly, the operational lifespan of the ride on mower has been extended to nine years, reflecting the performance and longevity achieved by its predecessor. Secondly, allowance has been included for the introduction of an electric floor sweeper, which is required to meet health and safety obligations relating to dust control and site cleanliness.

As a result of these revisions, the Chief Executive confirmed that the updated plan now shows a positive financial position over the next ten-year period. He emphasised that this represents only a slight amendment to the previously approved budget, but provides greater long-term stability within the plant replacement programme.

(c) Updated 10-year estimates

The Chief Executive presented the ten-year financial estimates, drawing attention to the inclusion of the proposed pumping station reserve, identified within the schedule, and outlining how this integrates with the wider capital and maintenance programme. He highlighted that the targeted closing balance at the end of the ten-year period is £1,811,622. It was noted that this includes an available margin of approximately £602,000 over the 10-year period, which will provide flexibility for future planning.

The Chief Executive advised that decisions regarding the use of this surplus, including potential allocation towards pump and bowser storage or other initiatives, will be considered at a later stage once there is greater clarity on the final position of the IDB Recovery Fund.

Members sought clarification on specific expenditure lines, including solar-related costs. The Chief Executive explained that these relate primarily to the replacement of inverters and ongoing subscription costs associated with monitoring systems. It was noted that expenditure in this area has been relatively limited in the current year, with some higher costs incurred in the previous year due to issues at specific sites. Members observed that such costs are generally infrequent and can be reasonably managed within long-term budgeting assumptions, although it was suggested that periodic maintenance, such as cleaning of panels, may improve performance and returns.

2521 CONFIDENTIAL: HR Updates - Agenda Item 12

CONFIDENTIAL – Review of Personnel Matters.

It was agreed and thereby RESOLVED to exclude the public from the next part of the meeting due to the confidential nature of the business to be transacted, in accordance with section 1(2) of the Public Bodies (Admission to Meetings) Act 1960.

2522 Employee Assistance Programme - Agenda Item 13

The Chief Executive introduced a proposal following the earlier HR update, recommending the adoption of an Employee Assistance Programme (EAP) to provide structured support to employees. He explained that, while the Board already makes use of occupational health services, the proposed programme would offer a more comprehensive and proactive approach, addressing a broader range of issues that may affect employees' wellbeing and performance. These include matters such as stress, anxiety, financial concerns, legal issues and access to counselling, all of which can impact an individual's ability to focus and operate effectively at work.

It was noted that several occupational health referrals had been made during the past year, highlighting the increasing need for additional support mechanisms. The Chief Executive outlined that the proposed EAP would complement existing arrangements by providing both preventative and responsive support, including early intervention where employees report sickness absence, and confidential access to services such as counselling and cognitive behavioural therapy. The proposal also includes ongoing development of mental health first aid provision, with training for two additional staff per year, strengthening internal capacity to support wellbeing across the workforce.

Members were presented with a comparison of three potential schemes, including a basic employee assistance offer, a combined wellbeing and reimbursement-based scheme, and a more comprehensive package delivering both employee support and organisational benefits. The Chief Executive recommended the Health Assured "Wisdom Wellbeing" option as the preferred solution, citing its broader scope, including occupational health integration, early intervention processes, and enhanced support mechanisms for both employees and management.

Discussion highlighted that the adoption of such a scheme would not only support employee wellbeing but would also strengthen the Board's position as a responsible employer, including in potential employment-related matters, by demonstrating that appropriate support mechanisms are in place and actively promoted. Members noted that the cost of the scheme was modest in comparison to the potential benefits, both in terms of workforce wellbeing and organisational resilience.

The Chairman invited member views, and support was expressed for proceeding with the proposal. It was noted that similar schemes have been introduced within other drainage boards, reinforcing the appropriateness of the approach. Members acknowledged that the key consideration was the selection of the most suitable scheme, rather than whether to implement one at all.

It was proposed and agreed that the Board adopt the Health Assured “Wisdom Wellbeing” package. During discussion, a query was raised regarding whistleblowing arrangements, and it was confirmed that existing procedures remain in place, with concerns typically routed through the Chief Executive or, where appropriate, independently to Internal Auditor. It was noted that this area may be reviewed further alongside implementation of the new scheme to ensure sufficient confidentiality and accessibility.

The Chairman concluded the discussion by thanking the Chief Executive for the comprehensive report and recommended option, noting the Committee’s approval of the proposal.

2523 Any Other Business – Agenda Item 14

(a) Health & Safety Update

The Chairman invited an update from Mark Leggott, the Board’s representative on the Health and Safety Committee, who advised that he would be unable to attend the forthcoming meeting and therefore wished to raise two points for consideration.

Firstly, he reported feedback received from a recent chainsaw assessment event, where assessors had expressed concerns regarding the suitability of high-visibility clothing worn by candidates. Specifically, the use of high-visibility vests with Velcro fastenings was highlighted as a potential safety risk, as these have, in some cases, become detached during operation. As a result, it has been recommended that candidates undertaking such assessments should instead wear zip-fastened high-visibility garments or alternative clothing without loose or detachable elements. It was noted that this represents a relatively minor adjustment but one that promotes improved safety standards, and members were asked to be mindful of this requirement moving forward.

Secondly, the member raised concerns regarding protocols for Board members visiting operational sites, particularly pumping stations. He referred to a recent personal experience at another authority, where an unannounced visit to a pumping station while it was operational, without appropriate personal protective equipment, had resulted in a tightening of their health and safety procedures. These now include requirements for advance notification of visits and the use of appropriate safety equipment, as well as physical barriers and signage to restrict access to operational areas.

In response, the Chief Executive noted that the Board’s pumping stations are generally not continuously staffed, although some maintenance activities, such as manual raking, do still occur. The Chairman acknowledged that there have been previous instances of Board members interacting directly with operational staff and site operations, and emphasised the importance of maintaining clear boundaries and adherence to appropriate procedures. Members recognised the need to ensure that health and safety protocols are consistently applied, including for Board members, and that any necessary guidance or clarification should be reinforced going forward.

(b) Special Leave Entitlement

The Chairman introduced a matter relating to the Chief Executive’s ongoing voluntary service with the RAF Air Cadets. It was noted that the Chief Executive has a long-standing involvement, having previously served as a member of the Royal Air Force Volunteer Reserve until December 2017, at which point the status changed to the Royal Air Force Air Cadets. It was confirmed that, despite this change in designation, the nature of the role and associated duties has remained unchanged.

The Chief Executive explained that, under the Board’s “White Book” terms and conditions, the previous reserve role had attracted an entitlement of ten days’ special leave, whereas the current cadet volunteer status formally permits only five days. However, it was noted that a previous Chairman had supported continuation of the ten-day allowance on the basis that the responsibilities undertaken remained consistent before and after the change in status.

The matter was brought forward to the current Chairman for consideration, following receipt of correspondence expressing appreciation for the Board’s support of the Chief Executive’s voluntary contribution. Members discussed the position and recognised both the value of the voluntary work undertaken and the reputational and wider benefits associated with supporting such activities.

The Chairman proposed that the existing arrangement be maintained, allowing the Chief Executive to continue to receive ten days’ special leave for this purpose rather than the five days specified within current policy. Members expressed their support for this approach, acknowledging the importance of retaining consistency with previous arrangements. It was therefore agreed that the Board would continue to support the Chief Executive in this capacity and maintain the existing level of special leave entitlement.

(c) Yard Inspection

After the meeting the Executive Committee completed an inspection of the area to be concreted in the depot. The Committee Members were able to see the extent of the work that is being carried out for the depot improvements.

There being no further business the meeting closed at **15:49.**

BLACK SLUICE INTERNAL DRAINAGE BOARD

MINUTES

of the proceedings of an emergency meeting of the Executive Committee

held at the offices of the Board on
1st September 2026 at 9:00am

Members

Chairperson - * Mr P Holmes

* Cllr P Bedford	* Mr M Rollinson
* Mr M Leggott	* Mr C Wray
* Mr R Needham	* Cllr S Evans

* Member Present

In attendance: Mr D Withnall (Chief Executive)

2739 Recording the Meeting - Agenda Item 1

Committee members were informed that the meeting would be recorded.

2740 Apologies for absence - Agenda Item 2

There were no apologies.

2741 Declarations of Interest - Agenda Item 3

There were no declarations of interest.

2742 **CONFIDENTIAL** - To receive a report on the South Kyme, Ewerby and Trinity College Embankment Repair Works completed by Jackson Civil Engineering - Agenda Item 4

It was agreed and thereby RESOLVED to exclude the public from the next part of the meeting due to the confidential nature of the business to be transacted, in accordance with section 1(2) of the Public Bodies (Admission to Meetings) Act 1960.

There being no further business the meeting closed at 10:19am.

BLACK SLUICE INTERNAL DRAINAGE BOARD

EXECUTIVE COMMITTEE - 15 SEPTEMBER 2026

AGENDA ITEM 09

PERIOD 04 MANAGEMENT ACCOUNTS

Income

- 82.48% of Drainage Rates have been collected to the end of July (83.89% last year, so certainly catching up on this) which is £29,896 more than budgeted for the period but £87,161 less than budgeted YTD and £103 less than the Quarter 1 Forecast figure.
- Interest & Investment Income are still doing better than budgeted (£15,012) and £2,938 better than the Quarter 1 Forecast.
- Grant Income is still showing as £233,660 less than budgeted YTD but as explained previously this is a timing issue and we are waiting for confirmation on expected Grant Income within the current financial year.
- Rechargeable Income is more than budgeted for the period and £53,410 more than budgeted for the year to date.
    - The original budget had less EA works included as we weren't sure at the time how much of the contract we would receive for this year.
- Solar income is now £779 more than the budget YTD.
    - This may fall behind slightly in the coming months as we are still awaiting works on one of the sites.
- Overall, predominantly due to the Drainage Rates, and the previously explained timing issues relating to Grant Income, total income is now £283,659 less than budgeted for the first four months of the financial year, but £27,429 more than the Quarter 1 Forecast.

Expenditure

- There has again been slightly more movement with regards to schemes in July.
    - For Drain Schemes, YTD we have spent just £74,675 of a budget of £361,750.
        - These are mainly timing issues as much of these works have been programmed for later in the financial year.
    - With regards to Pumping Station Schemes, YTD we have spent £478,697 of a £93,000 budget, showing an underspend of £287,075 compared to the original budget, but an overspend of £17,316 compared to the Quarter 1 Forecast.
        - These are also timing issues as much of the budgets for these have been left in March 2027 as we are awaiting a report on how much and when the expenditure for these is likely to occur.
    - IDB Fund schemes have an expenditure YTD of £82,538 with no budget currently allocated, however, this is an overspend of £20,022 compared to the figures included in the Quarter 1 Forecast.
- PS Maintenance is now £24,009 underspent at the end of Period 04.
    - Electricity is also £51,211 less than budgeted for the YTD as expected with the much drier weather we have experience recently.
    - Overall, they are £22,986 less than expected from the Quarter 1 Forecast.
- Drain Maintenance is currently £31,820 underspent YTD and was £30,424 overspent for the period so is starting to catch up a little.
    - £65,673 underspent on Summer Cutting YTD
    - £27,066 overspent on Drain Maintenance YTD
    - £16,401 overspent on Culvert Surveying. This will be a £6,401 overspend once the budget of £10,000 for the year catches up with the expenditure, as we are catching up a little from the budgeted expenditure not used in the previous financial year.

  - £10,000 underspend on Jetting and £385 overspend on Bushing which we expect both of these will relate to timing issues.
- Environmental schemes are now £477 underspent YTD and £445 underspent compared to the Quarter 1 Forecast.
  - Some of this still relates to the RSPB pumping works completed in April which will require a sales invoice producing for RSPB.
- Admin and Establishment is still £25,060 underspent YTD but was £2,822 overspent for the period.
  - Admin salary is now £9,781 underspent YTD so catching up a little compared to the previous monthly accounts.
  - Establishment costs are currently £1,821 overspent YTD and Depot costs are £1,168 overspent YTD but these are offset from miscellaneous charges being £18,268 underspent YTD.
- Overall, expenditure is £394,163 more than budgeted for the period, £90,648 more than budgeted YTD and £404,968 more than the Quarter 1 Forecast. Most of this is still due to the timing issues on the scheme work (total variance on just the Schemes compared to the Forecast £401,444).

Balance Sheet

- The value of both investments improved slightly in July.
- Outstanding Sales Invoices.

MAN001	Mr D Mansfield	5,304.28	27/02/2026
AWS002	Anglian Water Services Ltd	1,290.00	31/03/2026
SLD001	S L Developments Nationwide	9,930.06	27/04/2026

Black Sluice Internal Drainage Board

Project Summary

2026/27

Period 04 - July 2026

	Period Current Year			Year To Date					Last Year	
Description	**Actual**	**Budget**	**Variance**	**Actual**	**Budget**	**Variance**	**Forecast**	**Variance**	**Actual YTD**	**Variance to Current Year**
Rates & Levies	230,195	200,299	29,896	2,323,899	2,444,335	(120,436)	2,324,003	(104)	2,247,830	76,070
Interest & Grants	25,834	20,105	5,729	(6,340)	212,308	(218,648)	(9,278)	2,938	1,195,773	(1,202,113)
Other Income	1,324	1,146	178	9,613	8,379	1,234	9,399	214	7,814	1,800
Rechargeable Income	51,362	38,218	13,144	174,566	121,156	53,410	151,424	23,142	132,438	42,128
Solar Panel Income	3,525	2,446	1,079	13,465	12,686	779	12,228	1,237	14,243	(778)
Total Income	**312,240**	**262,214**	**50,026**	**2,515,205**	**2,798,864**	**(283,659)**	**2,487,776**	**27,429**	**3,607,196**	**(1,091,992)**
Schemes	28,548	27,750	(798)	74,675	361,750	287,075	57,359	(17,316)	25,068	(49,607)
Pumping Station Schemes	373,610	29,000	(344,610)	478,696	93,000	(385,696)	114,590	(364,106)	159,015	(319,681)
IDB Fund Schemes	27,951	0	(27,951)	82,548	0	(82,548)	62,526	(20,022)	288,786	206,238
Pumping Station Maintenance	25,189	38,694	13,506	116,697	140,707	24,009	225,778	22,986	101,392	(15,306)
Electricity	16,923	26,405	9,482	86,095	137,305	51,211			81,433	(4,662)
Drain Maintenance	48,775	18,351	(30,424)	164,613	196,433	31,820	160,486	(4,127)	110,884	(53,729)
Environmental Schemes	3,175	6,012	2,838	19,087	19,564	477	19,532	445	20,363	1,276
Administration & Establishment	79,496	76,674	(2,822)	273,655	298,715	25,060	274,367	712	268,993	(4,661)
EA Precept	0	0	0	138,276	138,276	0	138,276	0	138,276	0
Rechargeable Expenditure	48,936	35,552	(13,384)	154,759	112,703	(42,056)	131,219	(23,540)	104,601	(50,158)
Total Expenditure	**652,601**	**258,438**	**(394,163)**	**1,589,101**	**1,498,453**	**(90,648)**	**1,184,133**	**(404,968)**	**1,299,131**	**(289,970)**
Surplus / (Deficit)	**(340,361)**	**3,776**	**(344,137)**	**926,104**	**1,300,411**	**(374,307)**	**1,303,643**	**(377,539)**	**2,308,065**	**(1,381,961)**
Movement on reserves										
Plant Reserve	(11,239)	0	11,239	(78,502)	0	78,502	(78,790)	(288)	(88,086)	(9,584)
Pump Engineer Oncost	(1,304)	0	1,304	(2,585)	0	2,585	0	2,585	2,526	5,111
Wages oncost Reserve	7,749	0	(7,749)	37,211	0	(37,211)	0	(37,211)	(1,058)	(38,270)
Surplus / (Deficit)	**(335,567)**	**3,776**	**(348,931)**	**969,980**	**1,300,411**	**(418,182)**	**1,382,433**	**(342,624)**	**2,394,683**	**(1,339,218)**

Black Sluice Internal Drainage Board
Drainage Rates & Special Levies
2026/27
Period 04 - July 2026

Drainage Rates & Special Levies Due

Drainage Rates		
Annual Drainage Rates - Land and/or buildings	1,685,057.21	
Land/Property - Value Decreased	(17,650.12)	
Land/Property - Value Increased	15,718.34	
New Assessment	1,237.23	
Write Offs & Irrecoverables	(48.38)	
Adjustments required for Special Levy		
Summons Collection Costs		
Balance	1,684,314.28	47.39%
Special Levies		
Boston Borough Council	1,357,420.12	
South Holland District Council	257,039.46	
North Kesteven District Council	155,912.19	
South Kesteven District Council	99,110.14	
	1,869,481.91	52.61%
Total Due	**3,553,796.19**	**100.00%**

Drainage Rates & Special Levies Collected

B/F Arrears/(Allowances)	(11,329.25)	
Payments Posted	1,400,989.34	
Returned Amount		82.48%
Paid Refund	(501.57)	
Bourne North Fen Trust Contribution		
Special Levies Received	934,740.95	50.00%
Total Received	2,323,899.47	

Drainage Rates & Special Levies Debtors

Special Levy Outstanding	934,740.96	50.00%
Drainage Rates Outstanding	295,155.76	17.52%
	1,229,896.72	
	3,553,796.19	

Black Sluice Internal Drainage Board
Income & Expenditure Summary
2026/27
Period 04 - July 2026

	This Year	Last Year	Variance
Drainage Rates	1,389,159	1,357,770	31,389
Special Levies	934,741	890,060	44,681
Recoverable	174,566	132,438	42,128
Misc Income	3,580	1,213,325	(1,209,745)
Solar Panel Income	13,465	14,243	(778)
	2,515,511	3,607,836	(1,092,325)
Employment Costs	592,559	562,888	(29,671)
Property	105,975	107,163	1,187
General Expenses	137,608	116,386	(21,223)
Materials / Stock	43,605	33,676	(9,929)
Motor & Plant	80,065	124,742	44,676
Miscellaneous	585,719	268,298	(317,421)
Recharges	(225,632)	(194,192)	31,440
Plant	225,632	194,192	(31,440)
Total Expenditure	1,545,532	1,213,152	(332,379)
Net Surplus / (Deficit)	**969,980**	**2,426,305**	**(1,456,325)**

Black Sluice Internal Drainage Board
Balance Sheet at Period End
2026/27
Period 04 - July 2026

	This Year		Last Year	
	£	£	£	£
Operational Land & Buildings Cost	1,009,350		1,009,350	
Pumping Stations Cost	3,861,354		3,861,354	
Non-operational Property Cost	165,000		165,000	
Vehicles, Plant & Machinery Cost	1,628,006		1,407,624	
Fixed Assets		6,663,710		6,443,328
Stock	96,052		92,078	
Debtors Control	65,086		66,229	
VAT	219,133		64,927	
Car Loans	2,170		4,247	
Prepayments	70,840		65,279	
Drawings Bank Account	(49,031)		(35,551)	
Call Bank Account	910,000		410,000	
Petty Cash	558		329	
Highland Water	(8)		(4,155)	
Work in Progress	(48,584)		(95,514)	
Nat West Goverment Procurement Card	0		0	
Brewin Dolphin Investment	466,865		437,033	
Natwest Reserve Account	1,162,503		2,638,716	
Natwest 35 Day Notice Account	5,500,000		4,000,000	
Total Current Assets		8,395,586		7,643,618
Trade Creditors	(17,035)		13,245	
PAYE & NI Control Account	(40,665)		(32,995)	
Superannuation Contrl Account	(27,944)		(29,055)	
Accruals	(119,265)		(403,238)	
Suspense	(0)		(0)	
Total Liabilities		(204,910)		(452,044)
Pension Liability		1,881,000		1,471,000
		16,735,386		**15,105,902**
Capital Reserve	6,663,708		6,345,666	
Pension Reserve	1,881,000		1,471,000	
Brewin Dolphin Revaluation	(33,135)		(62,967)	
Total Capital		8,511,573		7,753,699
Revenue Reserve	6,200,960		3,813,828	
Development Reserve	677,207		629,300	
Plant Reserve	(38,428)		195,573	
Wages Oncost Reserve	414,094		318,819	
General Reserve	969,980		2,394,684	
Total Reserves		8,223,813		7,352,203
		16,735,386	0	**15,105,902**

Cash & Bank Balances

Drawings Account	(49,031)	
Call Account	10,000	910,000
Natwest Reserve Account @ 1.16% wef 09/03/2026	1,162,503	
Natwest 35 Day Notice Account @ 2.00% wef 09/03/2026	5,500,000	
Petty Cash	558	
Chargecard	0	
Loughborough BS @ 4.10%	300,000	12 Month Fixed Term Deposit
Vernon BS @ 3.90%	300,000	12 Month Fixed Term Deposit
Oxbury @ 4.16%	300,000	6 Month Fixed Term Deposit
	7,524,031	

Black Sluice Internal Drainage Board

Investment Summary

2026/27

Period 04 - July 2026

PORTFOLIO P1684056 VALUATION DATE 25 Aug 2026

31 Jul 2025 - 31 Jul 2026

PORTFOLIO OVERVIEW

LAST 12 MONTHS PERFORMANCE
11.44%

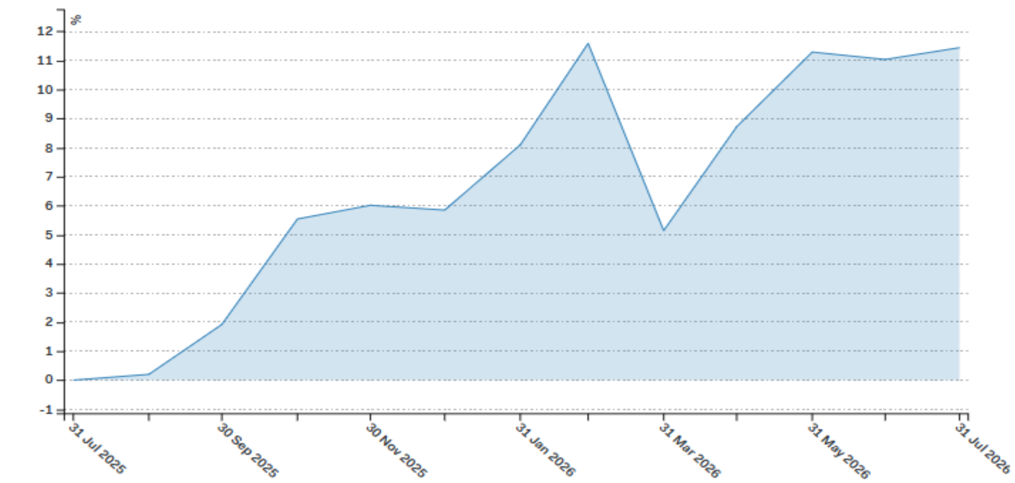
TOTAL VALUE
466,864.99 GBP

ESTIMATED ANNUAL INCOME
11,828.83 GBP

PERFORMANCE

CHART
Gross

CUMULATIVE PERIODIC



PORTFOLIO SUMMARY

BOOK COST	OVERALL GAIN OR LOSS	ESTIMATED ANNUAL INCOME	ESTIMATED YIELD %
420,448.97 GBP	11.04%	11,828.83 GBP	2.54%

Black Sluice Internal Drainage Board
BFF Investment Summary
2026/27
Period 04 - July 2026

PORTFOLIO BLACK0962 VALUATION DATE 25 Aug 2026

31 Jul 2025 - 31 Jul 2026

PORTFOLIO OVERVIEW

LAST 12 MONTHS PERFORMANCE
10.60%

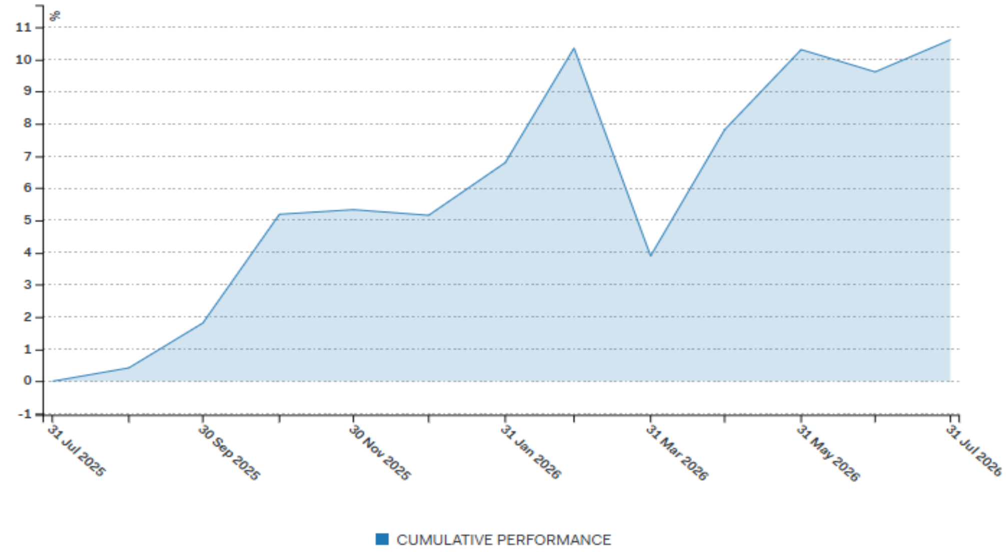
TOTAL VALUE
361,310.59 GBP

ESTIMATED ANNUAL INCOME
9,652.55 GBP

PERFORMANCE

CHART Gross

CUMULATIVE PERIODIC



PORTFOLIO SUMMARY

BOOK COST	OVERALL GAIN OR LOSS	ESTIMATED ANNUAL INCOME	ESTIMATED YIELD %
316,858.98 GBP	14.03%	9,652.55 GBP	2.67%

BLACK SLUICE INTERNAL DRAINAGE BOARD

EXECUTIVE COMMITTEE - 15 SEPTEMBER 2026

AGENDA ITEM 10

QUARTER 1 FORECAST

Income

- Drainage Rates and Special Levies updated and re-phased to expected levels and time frames incorporating the write offs and revaluations that were presented at the June Board Meeting.
- Interest has been re-profiled to what is now expected, the increase is due to the additional funds that have been transferred to the 35 Day Notice Account, the renewal and additions to both of the investments through Vernon Building Society and Loughborough Building Society and the addition of funds in Oxbury.
- Brewin Dolphin Income updated to current estimated level on their portal.
- Grant income has been updated to match the expected income from all schemes in the current financial year, this includes a payment that has been returned for funds claimed for an IDB Recovery Fund scheme but not spent.
- Consent Income has been amended to a more rounded figure, taking into account the additional income received in April and May which weren't part of the original budget.
- Rechargeable Income has been adjusted and reduced to match the original budget as this is still expected to be the case.

Expenditure

- Board Funded Schemes
    - The scheme budgets highlighted in the different colour relate to either values that have been brought forward from the previous year or values that were in the budget but are now being transferred to the Pumping Station Reserve instead.
        - Gosberton PS- Refurbish 3x axial flow pumps (£95,000), South Kyme PS- Refurbish Weedscreen Cleaner & Controls (£105,000) and Swaton PS- Replace MCC (£86,500) have all been transferred to the Pumping Station Reserve rather than the works being completed in the current financial year.
    - The below schemes have just been rephased to expected expenditure timescales.
        - Claydyke Desilting 26/27
        - Jetting Major Pipelines 26/27
        - Graft Drain 26/27
        - Wyberton Marsh PS- Roadway
        - Heckington PS- Refurbish Pump Couplings
        - Holland Fen PS- Under Pump Inspections
        - Dunsby Fen PS- Replace Weedscreen Cleaner
    - The two new culverts are expected to be completed within the next quarter.
    - The depot storage and concreting of the yard is now expected to be completed within the original budget (£100,000) due to less stone than expected being required to complete the works.
    - The below schemes should have no expenditure and therefore corrections to these have been completed in P04.
        - 1506 Cooks Lock PS- Refurbish Weedscreen (this is now being completed as part of 1510- Cooks Lock Structural Repairs)
        - 1518 Gosberton PS- Refurbish 3x axial flow pumps.
        - 1521 South Kyme PS- Refurbish Weedscreen Cleaner & Controls.

    - The replacement of the MCC at Great Hale PS has now been completed for an overspend of £4,856.
    - Work on the Horbling Fen PS roadway were completed in the previous financial year and therefore the budget for this is no longer required.
- Flood Defence Grant in Aid/ Local Levy Schemes
    - The scheme budgets highlighted in the different colour relate to values that have been brought forward from the previous year.
    - Most of the expenditure for all of these schemes have been left in P12 as we are awaiting further information on what is likely to be claimed and spent on these schemes in this year and when this is likely to occur.
    - The two new transformer schemes are now being included in their respective Structural Repair schemes (Donington North Ings & Cooks Lock) and therefore the budget for these are now longer required.
- IDB Recovery Fund Schemes
    - For the following schemes, the remaining costs have been rephased to expected expenditure timescales.
        - Helpringham PS Refurb (1400)
        - South Kyme PS Refurb (1401)
        - Ewerby Fen PS Refurb (1403)
        - Pinchbeck PS Refurb (1405)
        - Damford Embankment (1414)
    - The overspend on the Dunsby Fen PS Refurbishment scheme is to be looked into further as this may need to be corrected.
    - Embankments x3 scheme- The compensation events for Jacksons has been included in September currently however, some of this is being disputed as per Daniel's report to the Executive Committee.
- Pumping Station Maintenance
    - We have used the remaining balance from the budget to boost P08 - P12 to allow for additional electricity costs or other unexpected costs.
- Drain Maintenance
    - Summer Cutting- Rephased to new expected expenditure timescales. Additional budget added into July that was not spend in the first quarter, the rest has been left as per the budget resulting in an expected underspend for the year.
    - Desilting- Rephased to new expected expenditure timescales resulting in an overspend for the year.
    - Bushing- Left as per the actual expenditure in the first quarter as well as the budgeted expenditure for the rest of the year resulting in a slight overspend.
    - Culvert Surveying- Overspend expected for this due to not using the budget for this in 2025/26 and therefore some of this is catching up from the previous financial year.
- Environmental
    - Environmental Schemes have been rephased to the revised expected expenditure timescales as we are still expecting to spend the full overall budget value.
- Admin and Establishment
    - Admin Salary has been rephased for the rest of the year to account for the additional Administration Assistant that we have taken on on a part time basis, however, the Site Engineer leaving and the time it may take to fulfil this role may reduce this variance by the next quarters forecast.
    - Equipment/ Building Maintenance has just been rephased to revised expenditure timescales, currently resulting in an expected underspend of £8,571.
    - The forecast for Inspection expenditure has been removed for P05 as the next Works Committee meeting won't be until March 2027.

Summary

- This means we are forecasting to require £366,617 more from the reserves compared to the budget at the end of the financial year.
    - A lot of this is due to the overspend that is expected on the Embankments Project due to the additional Compensation Events totalling £706,273, of which around £500,000 will be an overspend. There are also the overspends forecast in Admin & Establishment (£6,515), the Great Hale PS replace MCC scheme (£4,856) and Dunsby Fen PS refurbishment which was part of the IDB Recovery Fund (£31,621) which also contribute to this.
    - The savings to counteract these include the additional interest we are expecting to receive (£48,591), the overall underspend on Drain Maintenance (£35,948) and the budgets for the two new transformer schemes no longer being required (£110,000).

Black Sluice Internal Drainage Board

2026/27 Forecast

Quarter 1 - Period 3 - June 2026

Description	2026/27 Budget	2026/27 Forecast	Difference	Q1 Actual	Q2 Forecast	Q3 Forecast	Q4 Forecast
Rates & Levies	3,555,171	3,554,469	(702)	2,093,704	396,155	1,053,841	10,769
Interest	80,139	128,730	48,591	35,449	51,638	51,679	(10,036)
Grants	560,001	1,737,077	1,177,076	(67,623)	0	0	1,804,700
Development Fund	5,000	5,000	0	0	0	0	5,000
Other Income	24,921	25,680	759	8,290	3,130	3,330	10,930
Rechargeable Income	300,000	300,267	267	123,205	90,400	39,469	47,193
Solar Income	25,066	24,403	(663)	9,940	7,816	2,731	3,916
Total Income	4,550,298	5,775,626	1,225,328	2,202,965	549,139	1,151,050	1,872,472
Board Funded Schemes	1,165,108	1,148,676	16,432	132,318	164,678	125,000	726,680
FDGiA/Local Levy Schemes	2,728,913	3,957,569	(1,228,656)	18,895	810	39,405	3,898,459
IDB Recovery Fund Schemes	551,021	976,297	(425,276)	54,597	714,201	0	207,499
Pumping Station Maintenance	944,688	942,456	2,232	160,681	188,590	255,111	338,074
Drain Maintenance	1,091,607	1,055,659	35,948	115,838	318,835	385,329	235,657
Environmental Schemes	52,131	52,132	(1)	15,913	9,891	14,196	12,132
Administration & Establishment	800,997	807,512	(6,515)	194,159	214,518	194,399	204,436
EA Precept	276,552	276,552	0	138,276	0	138,276	0
Solar Expenses	3,403	3,403	0	0	0	0	3,403
Rechargeable Expenditure	279,069	265,178	13,891	105,823	81,360	35,522	42,474
Total Expenditure	7,893,489	9,485,434	(1,591,945)	936,500	1,692,883	1,187,238	5,668,814
Surplus / Deficit	(3,343,191)	(3,709,808)	(366,617)	1,266,465	(1,143,744)	(36,188)	(3,796,342)

Black Sluice Internal Drainage Board
2026/27
Quarter 1 - Period 3 - June 2026

Account	Description	2026/27 Budget	2026/27 Estimate	Variance	April Actual 01	May Actual 02	June Actual 03	July Forecast 04	August Forecast 05	September Forecast 06	October Forecast 07	November Forecast 08	December Forecast 09	January Forecast 10	February Forecast 11	March Forecast 12
8001	Drainage Rates	1,685,689	1,684,987	(702)	623,116	308,275	227,572	230,299	93,608	72,248	57,836	32,764	28,500	4,806	2,365	3,598
8002	Special Levies	1,869,482	1,869,482	(0)		934,741						934,741				
	Rates & Levies	3,555,171	3,554,469	(702)	623,116	1,243,016	227,572	230,299	93,608	72,248	57,836	967,505	28,500	4,806	2,365	3,598
8007	Interest	66,528	116,877	50,349	14,153	10,659	6,941	20,097	11,301	11,944	15,524	13,011	14,840	13,271	12,257	(27,120)
8014	Brewin Dolphin Income	13,611	11,853	(1,758)	904	873	1,920	2,798	2,803	2,695	2,776	2,744	2,784	2,756	2,783	(13,983)
	Interest	80,139	128,730	48,591	15,057	11,531	8,861	22,895	14,104	14,639	18,300	15,755	17,624	16,027	15,040	(41,103)
8008	Grants	560,001	1,737,077	1,177,076			(67,623)									1,804,700
	Grants	560,001	1,737,077	1,177,076			(67,623)									1,804,700
8013	Use of Dev Fund	5,000	5,000													5,000
	Development Fund	5,000	5,000													5,000
8003	Rents	7,201	7,201	0	3,365	836	300	300	300	300	300	300	300	300	300	300
8004	Consents	4,200	5,300	1,100	1,350	1,050	350	350	100	400	350	400	300	200	350	100
8010	Highland Water	8,000	8,000													8,000
8012	Misc Inc	5,520	5,178	(342)	829	(742)	951	460	460	460	460	460	460	460	460	460
	Other Income	24,921	25,680	759	5,545	1,144	1,601	1,110	860	1,160	1,110	1,160	1,060	960	1,110	8,860
8005	Rechargeable Income	300,000	300,267	267	75,677	26,647	20,882	28,218	29,226	32,956	28,934	8,342	2,193	16,056	7,723	23,414
	Rechargeable Profit	300,000	300,267	267	75,677	26,647	20,882	28,218	29,226	32,956	28,934	8,342	2,193	16,056	7,723	23,414
8020	Solar Income - Swineshead PS	2,205	2,132	(73)	254	289	285	215	279	225	131	62	47	57	97	191
8021	Solar Income - Swineshead HQ	8,411	8,380	(31)	1,063	1,191	1,152	821	1,065	859	498	237	181	216	369	728
8022	Solar Income - Donington NI PS	1,311	1,359	48	163	196	225	128	166	134	78	37	28	34	57	113
8023	Solar Income - Chainbridge PS	1,614	1,694	80	216	249	274	157	204	165	96	46	35	41	71	140
8024	Solar Income - Wyberton PS	1,619	673	(946)	76		3			165	96	46	35	42	71	140
8025	Solar Income - Great Hale PS	1,003	1,027	24	128	146	160	98	127	102	59	28	22	26	44	87
8026	Solar Income Holland Fen PS	1,687	1,734	47	220	248	267	165	214	172	100	48	36	43	74	146
8027	Solar Income - Cooks Lock PS	1,467	1,511	44	196	215	232	143	186	150	87	41	32	38	64	127
8028	Solar Income - Gosberton PS	1,949	1,577	(373)	123	145	156	190	247	199	115	55	42	50	86	169
8029	Solar Income - Black Hole Drove PS	1,350	1,373	23	174	197	203	132	171	138	80	38	29	35	59	117
8030	Solar Income - Heckington PS	932	958	26	118	138	151	91	118	95	55	26	20	24	41	81
8031	Solar Income - Damford PS	726	745	19	88	109	118	71	92	74	43	20	16	19	32	63
8032	Solar Income - Dowsby Fen PS		429	429	124	146	158									
8033	Solar Income - Dyke Fen PS	792	812	20	101	117	126	77	100	81	47	22	17	20	35	69
	Solar Panel Income	25,066	24,403	(663)	3,045	3,385	3,510	2,288	2,969	2,559	1,485	706	540	645	1,100	2,171
	Total Income	**4,550,298**	**5,775,626**	**1,225,328**	**722,440**	**1,285,723**	**194,802**	**284,810**	**140,767**	**123,562**	**107,665**	**993,468**	**49,917**	**38,494**	**27,338**	**1,806,640**

1253	NFF Desilting 25/26	20,000	20,000													20,000
1254	SFFD Desilting Guthrum to BHD	105,000	105,000											35,000	35,000	35,000
1258	Claydyke Desilting 26/27	130,000	130,000											45,000	45,000	40,000
1259	NFF Desilting 26/27	60,000	60,000													60,000
1260	Jetting Major Pipelines 26/27	50,000	50,000							25,000	25,000					
1261	New Culverts(Swaton/GosbertCl)	31,750	30,461	1,289		6,904	21,194	2,363								
1262	Graft Drain 26/27	45,000	45,000							20,000	25,000					
1263	Depot Storage & Concrete Yard	100,000	100,000	0		1,431	12,863	18,500	15,000					17,000	17,000	18,206
1300	General Culvert Replacement	5,000	5,000													5,000
1501	Kirton Marsh PS- replace MCC	56,414	56,414		36,440											19,974
1506	Cooks Lock PS-refurb weedscrn		0	(0)		423	246	(669)								
1507	Great Hale PS Fen- replace MCC	47,444	52,300	(4,856)	52,300											
1518	GosbertonPS-Refurb 3x Axial FP		0	(0)			141	(141)								
1519	Wyberton Marsh PS-Roadway	20,000	20,000											20,000		
1520	Horbling Fen PS- Roadway	20,000		20,000												
1521	South KymePS-Refurb W/S Cleanr		0	(0)			128	(128)								
1522	Heckington PS-Refurb Pump Coup	5,000	5,000							5,000						
1523	Swaton PS-Replace MCC															
1524	WybertonMarshPS-Refurb PumpCou	5,000	5,000							5,000						
1527	Holland Fen PS-under pump insp	28,000	28,000												14,000	14,000
1528	Dunsby Fen PS-Replace W/S Clnr	150,000	150,000				248		74,753		75,000					
	Pumping Station Reserve	286,500	286,500													286,500
	Board Funded Schemes	1,165,108	1,148,676	16,432	88,740	8,759	34,820	19,925	89,753	55,000	125,000			117,000	111,000	498,680
1183	Wyberton Marsh PS- transformer	79,405	79,405										39,405	40,000		
1189	SouthKyme PS-bank repair spec	9,119		9,119												
1193	Trinity C PS-bank repair spec	6,926		6,926												
1197	Allan House PS scheme	307,721	307,721	1	17,690	149										289,882
1244	Black Sluice CatchmentStrategy	84,283	84,283	(0)			3,734	(9,630)								90,179
1508	Black Hole Drove-Structure Rep	45,168	145,168	(100,000)			98									145,070
1509	Chain Bridge-Structure Repairs	327,898	327,898	0	223	136	17,956									309,583
1510	Cooks Lock-Structural Repairs	47,568	262,668	(215,100)	2,424	2,512	248	669								256,816
1511	Donington NI-Structural Repair	781,459	331,459	450,000	223	459	15,722								225,000	90,056

1512	Gosberton-Structural Repairs	77,143	227,143	(150,000)		20	4,060	141								222,922
1513	Great Hale-Structural Repairs	281,954	713,954	(432,000)	(52,300)											766,254
1514	Holland Fen-Structural Repairs	355,364	847,964	(492,600)	75	102	5,063									842,724
1515	Horbling Fen-Structural Repair	59,577	119,577	(60,000)												119,577
1516	Wyberton Marsh-Structural Rep.	27,540	27,540	(0)		302										27,238
1517	Swineshead-Structural Repairs	127,788	482,788	(355,000)				9,630								473,158
1525	Donington NI PS-New Transformr	55,000		55,000												
1526	Cooks Lock PS-New Transformer	55,000		55,000												
	FDGiA / Local Levy Schemes	2,728,913	3,957,569	(1,228,656)	(31,666)	3,679	46,881	810					39,405	40,000	225,000	3,633,459
1400	IDB Fund-Helpringham PS refurb	12,329	12,329	0		119										12,210
1401	IDB Fund-South Kyme PS refurb	16,200	16,200	1	99	842	198	128								14,933
1402	IDB Fund-Dunsby Fen PS refurb	12,600	44,221	(31,621)	8,750	11,418	24,053									
1403	IDB Fund-Ewerby Fen PS refurb	44,000	44,000													44,000
1405	IDB Fund-Pinchbeck PS refurb	89,865	89,865	0		91										89,774
1414	IDB Fund-Damford Embankment	47,075	47,075	0		493										46,582
1417	IDB Fund-Embankments x3	328,952	722,609	(393,657)	3,272	4,991	272	7,800		706,273						
	IDB Recovery Fund Schemes	551,021	976,297	(425,276)	12,121	17,953	24,524	7,928		706,273						207,499

2001	Allen House	3,275	2,284	991	100	0	71	411	216	257	216	119	392	150	171	181
2002	Bicker Eau	7,711	7,909	(198)	1,169	301	345	687	614	536	590	1,005	545	869	457	791
2003	Bicker Fen	19,945	17,536	2,409	629	731	658	1,324	1,183	1,336	1,362	2,185	1,479	2,072	2,490	2,088
2004	Swineshead	45,687	41,171	4,516	1,968	1,578	1,703	2,863	2,626	2,687	3,072	3,791	4,340	4,824	5,091	6,629
2005	Chain Bridge	41,426	37,817	3,609	1,661	1,699	1,769	2,631	2,485	2,362	3,149	3,170	3,508	5,464	4,271	5,648
2006	Wyberton Marsh	39,346	38,212	1,134	2,963	2,119	2,580	2,060	2,069	2,696	3,530	3,087	3,606	3,627	4,260	5,615
2007	Kirton Marsh	25,118	24,119	999	1,536	1,098	1,863	1,403	1,640	1,414	1,754	1,971	2,224	2,568	3,398	3,250
2008	Ewerby	17,916	17,593	323	1,904	1,360	718	1,381	1,093	1,090	1,526	1,840	1,006	2,056	1,231	2,387
2009	Heckington	23,579	21,795	1,784	1,111	1,043	1,080	1,935	1,372	1,504	1,961	2,503	2,026	2,010	2,338	2,911
2010	Great / Little Hale	33,931	32,914	1,017	2,766	1,599	1,689	2,408	1,636	2,513	2,162	2,884	3,072	3,541	3,570	5,073
2011	Holland Fen	51,020	45,205	5,815	1,956	1,615	1,835	2,977	2,801	3,327	3,978	3,918	4,609	5,325	5,714	7,149
2012	Cooks Lock	43,612	39,695	3,917	1,977	1,692	1,806	2,303	2,096	2,591	3,655	3,254	3,792	5,877	4,612	6,040
2013	Damford	23,056	21,511	1,545	913	1,026	952	1,734	1,318	1,637	1,859	2,314	1,658	2,792	2,652	2,655
2014	South Kyme	14,982	14,918	64	1,039	902	737	1,442	950	1,168	1,200	1,710	957	1,979	1,578	1,256
2015	Amber Hill / Trinity College	14,020	12,414	1,606	667	505	510	672	988	1,012	1,311	1,736	1,085	982	1,652	1,294
2016	Helpringham	16,445	15,766	679	1,098	734	712	1,289	1,217	1,104	1,672	975	2,034	1,668	1,337	1,927
2017	Swaton	15,191	14,855	336	1,651	622	739	1,447	832	1,267	1,050	1,883	982	1,535	1,246	1,601
2018	Horbling	26,637	23,227	3,410	1,085	677	733	2,041	1,309	2,050	1,925	2,803	2,119	2,318	3,173	2,995
2019	Billingborough	11,710	10,629	1,081	699	342	387	1,327	556	1,095	954	1,575	606	1,162	725	1,201
2020	Sempringham	20,947	18,876	2,071	1,059	633	843	1,700	940	1,514	1,704	1,141	2,349	2,007	2,699	2,287
2021	Dowsby Fen	27,787	22,620	5,167	426	252	243	1,372	1,886	1,780	2,107	1,810	3,204	2,792	3,393	3,356
2022	Gosberton	31,657	29,886	1,771	2,117	1,680	1,678	1,943	1,725	1,841	2,067	1,830	3,224	2,802	4,826	4,153
2023	Dowsby Lode	8,217	7,108	1,109	235	470	201	803	570	534	759	267	1,579	629	393	668
2024	Rippingale	11,791	10,815	976	453	562	462	1,161	539	818	817	786	1,526	1,045	1,645	1,001
2025	Dunsby	13,088	12,009	1,079	802	535	666	701	583	892	1,040	579	1,665	1,255	1,832	1,458
2026	Pinchbeck	9,967	8,898	1,069	619	356	327	659	449	827	648	333	1,443	953	1,373	911
2027	Hacconby	13,260	12,193	1,067	600	708	321	781	934	1,159	834	816	1,583	648	1,703	2,106
2028	Black Hole	54,766	49,743	5,023	2,892	2,052	2,306	2,720	3,020	3,152	4,004	3,809	4,867	5,711	7,078	8,132
2029	Twenty	6,419	5,952	467	733	344	260	406	744	701	581	216	344	705	267	650
2030	Dyke Fen	42,409	37,722	4,687	2,071	1,519	1,281	2,169	2,055	2,487	3,067	3,440	3,631	3,980	5,654	6,367
2031	Quadring Low Fen	11,325	9,945	1,380	733	433	445	730	680	1,045	953	622	870	1,236	881	1,317
2032	Donington North Ings	39,472	36,603	2,869	2,032	2,002	1,824	2,455	1,992	2,128	2,759	2,932	3,363	4,108	5,189	5,819
2033	Donington Mallard Hirn	10,329	8,678	1,651	603	243	350	813	1,158	814	767	443	1,465	518	575	929
2034	Donington Wykes	10,457	9,630	827	511	160	508	785	614	689	1,749	1,423	705	1,022	561	904
2050	PS General	158,190	222,208	(64,018)	19,607	18,231	15,869	13,566	13,526	13,048	13,518	22,836	22,947	22,811	22,194	24,055
	Pumping Stations	944,688	942,456	2,232	62,386	49,826	48,469	65,099	58,416	65,075	74,300	86,006	94,805	103,041	110,229	124,804
3002	Summer Cutting	727,133	660,778	66,355	9,792	21,287	23,407	36,136	144,414	129,774	156,532	113,950	25,485			
3006	Drain Maintenance	260,859	285,280	(24,421)	21,537	19,537	7,803	5,000					29,193	63,929	63,929	74,353
3008	Bushing	83,615	84,000	(385)	(968)	1,354						25,938	24,231	33,446		
3009	Culvert Surveying	10,000	15,602	(5,602)	183	6,238	5,669	3,511								
3010	Jetting	10,000	10,000								10,000					
	Drain Maintenance	1,091,607	1,055,659	35,948	30,544	48,416	36,879	44,647	144,414	129,774	166,532	139,888	78,909	97,375	63,929	74,353
3011	Environmental	43,732	43,732	(0)	7,606	4,880	2,512	3,319	2,737	3,266	2,897	2,524	2,524	2,637	4,142	4,689
3012	Rubbish Collection	8,399	8,399	(0)		2,837	(1,922)	300	269		4,621	110	1,520	209		455
	Environmental Schemes	52,131	52,132	(1)	7,606	7,717	590	3,619	3,006	3,266	7,518	2,634	4,044	2,846	4,142	5,144

4001	Admin Salary	585,000	597,169	(12,169)	49,365	46,125	51,664	53,347	49,322	49,739	49,931	49,266	49,911	49,322	49,497	49,681
	Administration Staff Costs	585,000	597,169	(12,169)	49,365	46,125	51,664	53,347	49,322	49,739	49,931	49,266	49,911	49,322	49,497	49,681
4002	New Office	14,717	14,653	64	1,374	820	34	828	872	44	820	1,250	3,246	1,154	1,029	3,182
4003	Administration	73,111	73,869	(758)	2,741	8,341	10,468	4,153	7,524	3,756	4,571	4,477	3,412	13,279	6,431	4,715
	Establishment Costs	87,828	88,522	(694)	4,115	9,161	10,502	4,981	8,396	3,800	5,391	5,727	6,658	14,433	7,460	7,897
4005	Environment Agency Precept	276,552	276,552			138,276						138,276				
	EA Precept	276,552	276,552			138,276						138,276				
4004	Miscellaneous	9,329	9,649	(320)	675	5	353	567	323	55	1,090	998	427	1,154	1,316	2,686
4006	Inspection	4,201	3,338	863		564	440									2,334
4010	Equipment / Building Maint	50,479	41,908	8,571	4,185		1,383	16,427	8,081	1,780	7,885				1,872	295
4012	Electric Car Scheme		792	(792)	1,381	(856)	267									
	Miscellaneous Charges	64,009	55,686	8,323	6,241	(288)	2,443	16,994	8,404	1,835	8,975	998	427	1,154	3,188	5,315
5001	Depot	63,910	65,979	(2,069)	5,621	3,449	5,761	4,885	4,320	8,495	3,526	4,015	9,418	4,093	6,404	5,992
5003	Hessle Drive	250	156	94									156			
	Depot Costs	64,160	66,135	(1,975)	5,621	3,449	5,761	4,885	4,320	8,495	3,526	4,015	9,574	4,093	6,404	5,992
5020	Solar Expenses - Swineshead PS	223	223											223		
5021	Solar Expenses - Swineshead HQ	504	504											504		
5022	Solar Expenses - Donington NI	223	223											223		
5023	Solar Expenses - Chainbridge	223	223											223		
5024	Solar Expenses - Wyberton	223	223											223		
5025	Solar Expenses - Great Hale	223	223											223		
5026	Solar Expenses - Holland Fen	223	223											223		
5027	Solar Expenses - Cooks Lock PS	223	223											223		
5028	Solar Expenses - Gosberton PS	446	446											446		
5029	Solar Expenses - Black Hole PS	223	223											223		
5030	Solar Expenses - Heckington PS	223	223											223		
5031	Solar Expenses - Damford PS	223	223											223		
5033	Solar Expenses - Dyke Fen PS	223	223											223		
	Solar Expenses	3,403	3,403											3,403		
<<7001..7999	Rechargeable Expenditure	279,069	265,178	13,891	62,066	24,576	19,181	25,396	26,303	29,660	26,041	7,508	1,974	14,450	6,951	21,073
		279,069	265,178	13,891	62,066	24,576	19,181	25,396	26,303	29,660	26,041	7,508	1,974	14,450	6,951	21,073
	Total Expenditure	**7,893,489**	**9,485,434**	**(1,591,945)**	**297,138**	**357,648**	**281,714**	**247,631**	**392,334**	**1,052,917**	**467,214**	**434,318**	**285,707**	**447,117**	**587,800**	**4,633,897**
	Surplus / Deficit	(3,343,191)	(3,709,808)	(366,617)	425,302	928,075	(86,912)	37,179	(251,567)	(929,355)	(359,549)	559,150	(235,790)	(408,623)	(560,462)	(2,827,257)

BLACK SLUICE INTERNAL DRAINAGE BOARD

EXECUTIVE COMMITTEE - 15 SEPTEMBER 2026

AGENDA ITEM 11

Rating Report

Following the recent Board Meeting in June and the previous Review of Recovery Costs for Low-Value Drainage Rate Accounts at December 2025's Board Meeting, a further review of our current drainage rate accounts has been conducted and the outcomes are below.

From	To	Count	Sum
£0.01	£10.00	120	£ 877.13
£10.01	£20.00	182	£ 2,739.76
£20.01	£30.00	133	£ 3,240.23
£30.01	£40.00	106	£ 3,849.06
£40.01	£50.00	69	£ 3,131.73
£50.01	£75.00	130	£ 7,963.66
£75.01	£100.00	84	£ 7,254.12
£100.01	£200.00	133	£ 19,136.42
£200.01	£500.00	100	£ 31,648.91
£500.01	£1,000.00	62	£ 44,892.54
£1,000.01	£5,000.00	159	£ 384,010.06
£5,000.01	£10,000.00	50	£ 353,863.52
£10,000.01	£15,000.00	15	£ 182,521.81
£15,000.01	£20,000.00	6	£ 105,845.44
£20,000.01	£30,000.00	7	£ 167,466.50
£30,000.01	£40,000.00	5	£ 174,827.37
£40,000.01	£50,000.00	1	£ 42,951.82
£50,000.01	£75,000.00	1	£ 64,678.27
£75,000.01	£100,000.00	1	£ 83,464.65
£100,000.01	£200,000.00	0	£ -
		1364	**£1,684,363.01**

To give some more context to this, most drainage rate demands and reminders are now sent out Second Class which is 88p per item. There are five documents in total that are sent to individuals prior to the Court Summons document should it get to this stage. Therefore, the cost of these five documents per account would be £4.40 just for postage, plus additional officers time involved in producing, printing, enveloping and franking them ready to be sent out.

Black Sluice IDB

2027

	MON	TUE	WED	THU	FRI	SAT	SUN	MON	TUE	WED	THU	FRI	SAT	SUN	MON	TUE	WED	THU	FRI	SAT	SUN	MON	TUE	WED	THU	FRI	SAT	SUN	MON	TUE	WED	THU	FRI	SAT	SUN	MON	TUE	
Jan					1	2	3 **9**	4 41	5	6	7	8	9	10	11 42	12	13	14 Payment Run	15	16	17	18 43	19 Exec	20 Salary	21	22	23	24	25 44	26	27	28 Payment Run	29	30	31 **10**			Jan
Feb	1 45	2	3	4	5	6	7	8 46	9 Board	10	11 Payment Run	12	13	14	15 47	16	17	18	19 Salary	20	21	22 48	23	24	25 Payment Run	26	27	28 **11**										Feb
Mar	1 49	2 Env	3	4	5	6	7	8 50	9	10	11 Payment Run	12	13	14	15 51	16	17	18	19 Salary	20	21	22 52	23 Northern Works	24	25	26	27	28	29 53	30 Payment Run	31 **12**							Mar
Apr				1 1	2	3	4	5 2	6	7	8 Payment Run	9	10	11	12 3	13 A&R	14	15	16	17	18	19 4	20 Salary	21	22	23	24	25	26 5	27	28	29 Payment Run	30					Apr
May						1	2 **1**	3 6	4	5	6	7	8	9	10 7	11 Southern Works	12	13 Payment Run	14	15	16	17 8	18	19	20 Salary	21	22	23	24 9	25	26	27 Payment Run	28	29	30 **2**	31 10		May
Jun		1	2 Exec	3	4	5	6	7 11	8	9	10 Payment Run	11	12	13	14 12	15	16	17	18 Salary	19	20	21 13	22 Board	23	24 Payment Run	25	26	27 **3**	28 14	29	30							Jun
Jul				1	2	3	4	5 15	6	7	8 Payment Run	9	10	11	12 16	13	14	15	16	17	18	19 17	20 Salary	21	22	23	24	25	26 18	27	28	29 Payment Run	30	31				Jul
Aug							1 **4**	2 19	3	4	5	6	7	8	9 20	10	11	12 Payment Run	13	14	15	16 21	17	18	19	20 Salary	21	22	23 22	24	25	26 Payment Run	27	28	29 **5**	30 23	31	Aug
Sep			1	2	3	4	5	6 24	7	8	9 Payment Run	10	11	12	13 25	14 Exec	15	16	17	18	19	20 Salary 26	21	22	23 Payment Run	24	25	26 **6**	27 27	28	29	30						Sep
Oct					1	2	3	4 28	5 Joint Works	6	7 Payment Run	8	9	10	11 29	12	13	14	15	16	17	18 30	19	20 Salary	21	22	23	24	25 31	26 A&R	27	28 Payment Run	29	30	31 **7**			Oct
Nov								1 32	2	3	4	5	6	7	8 33	9	10	11 Payment Run	12	13	14	15 34	16 Structures	17	18	19 Salary	20	21	22 35	23	24	25 Payment Run	26	27	28 **8**	29 36	30	Nov
Dec			1	2	3	4	5	6 37	7 Board	8	9 Payment Run	10	11	12	13 38	14	15	16	17 Salary	18	19	20 39	21	22	23 Payment Run	24	25	26	27 40	28	29	30	31					Dec

MON TUE WED THU FRI SAT SUN MON TUE WED THU FRI SAT SUN MON TUE WED THU FRI SAT SUN MON TUE WED THU FRI SAT SUN MON TUE WED THU FRI SAT SUN MON TUE

BLACK SLUICE INTERNAL DRAINAGE BOARD
2027/28 Budget and 10 Year Estimates

July 2026 CPIH figure = 3.10%

Income	Actual	Actual	Actual	Actual	Actual	Budget	Forecast	Budget / Estimates									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37
Rates and Levies	2,204,498	2,325,594	2,982,916	3,216,348	3,398,074	3,555,172	3,554,469	3,536,011	3,663,168	3,795,551	3,931,417	4,072,509	4,218,827	4,370,370	4,527,139	4,690,876	4,859,838
Interest & Investment Income	11,833	17,357	54,680	73,581	94,730	80,138	128,730	132,721	136,835	141,077	145,450	149,959	154,608	159,401	164,342	169,437	174,689
Grants/Local Levy	293,500	70,000	564,016	4,660,148	4,704,346	560,000	1,737,077	5,837,856	7,822,000	19,106,000	12,696,000	10,889,000	6,287,000	3,477,900	5,767,000	4,280,000	5,283,000
Contribution from Pumping Station Reserve										1,200,000		200,000					
Contribution Development Fund	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Other Income	37,224	185,928	36,836	42,466	77,878	24,916	25,680	26,476	27,297	28,143	29,015	29,915	30,842	31,798	32,784	33,800	34,848
Rechargeable Income	822,534	683,313	420,299	270,537	435,617	300,000	300,267	309,575	319,172	329,066	339,268	349,785	360,628	371,808	383,334	395,217	407,469
Solar Panel Income	16,466	21,411	23,050	19,654	25,160	25,061	24,403	25,159	25,939	26,744	27,573	28,427	29,309	30,217	31,154	32,120	33,115
TOTAL INCOME	**3,391,055**	**3,308,603**	**4,086,797**	**8,287,734**	**8,740,805**	**4,550,287**	**5,775,626**	**9,872,798**	**11,999,411**	**24,631,581**	**17,173,723**	**15,724,595**	**11,086,214**	**8,446,494**	**10,910,753**	**9,606,450**	**10,797,959**

Expenditure	Actual	Actual	Actual	Actual	Actual	Budget	Forecast	Budget / Estimates									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37
Board Funded Schemes	122,298	200,011	278,338	36,006	157,147	1,165,108	1,148,676	869,000	730,000	1,905,000	610,000	837,720	616,604	696,702	778,063	810,742	835,875
FDGiA/Local Levy Funded Schemes	475,024	68,073	476,009	642,050	1,134,535	2,728,913	3,957,569	5,837,856	7,822,000	19,106,000	12,696,000	10,889,000	6,287,000	3,477,900	5,767,000	4,280,000	5,283,000
IDB Recovery Fund Schemes				2,924,653	1,895,196	551,021	976,425										
Pumping Station Maintenance	230,367	197,746	285,396	159,380	212,852	298,467	294,936	304,079	313,506	323,224	333,244	343,575	354,226	365,207	376,528	388,201	400,235
Pumping Station Electricity Standing	38,252	68,954	160,763	152,181	152,181	153,482	154,782	159,580	164,527	169,628	174,886	180,307	185,897	191,660	197,601	203,727	210,042
Pumping Station Electricity Usage	84,558	188,138	573,829	-144,713	304,151	374,615	374,615	386,228	398,201	410,546	423,273	436,394	449,922	463,870	478,250	493,075	508,361
Insurance	66,924	68,031	95,892	99,616	118,549	118,122	118,122	121,784	125,560	129,452	133,465	137,602	141,868	146,266	150,800	155,475	160,295
Drain Maintenance	763,367	808,893	850,043	726,106	897,139	1,091,605	1,055,659	1,088,384	1,122,124	1,156,910	1,192,774	1,229,750	1,267,873	1,307,177	1,347,699	1,389,478	1,432,552
Environmental Works	19,578	17,808	15,041	39,069	48,777	52,132	52,132	53,748	55,414	57,132	58,903	60,729	62,612	64,553	66,554	68,617	70,744
Administration & Establishment	578,579	621,767	702,219	729,624	771,053	800,992	807,512	889,745	917,327	945,764	975,083	1,005,310	1,036,475	1,068,606	1,101,733	1,135,886	1,171,099
EA Precept	276,552	276,552	276,552	276,552	276,552	276,552	276,552	276,552	276,552	276,552	276,552	276,552	276,552	276,552	276,552	276,552	276,552
Rechargeble Expenditure	743,006	621,532	382,186	251,857	384,688	279,070	265,178	287,977	296,904	306,108	315,598	325,381	335,468	345,868	356,589	367,644	379,041
Solar Panel Expenditure	3,414	866	543	3,767	853	3,400	3,403	3,508	3,617	3,729	3,845	3,964	4,087	4,214	4,344	4,479	4,618
TOTAL EXPENDITURE	**3,363,667**	**3,138,371**	**4,096,811**	**5,896,148**	**6,353,673**	**7,893,480**	**9,485,562**	**10,278,443**	**12,225,733**	**24,790,046**	**17,193,623**	**15,726,286**	**11,018,584**	**8,408,573**	**10,901,714**	**9,573,876**	**10,732,413**

OPENING BALANCE	1,234,636	1,262,024	1,432,256	1,422,242	3,813,828	3,809,374	6,200,960	2,491,024	2,085,379	1,859,057	1,700,592	1,680,692	1,679,001	1,746,631	1,784,552	1,793,591	1,826,164
SURPLUS / (DEFICIT) IN YEAR	27,388	170,232	(10,014)	2,391,586	2,387,132	(3,343,193)	(3,709,936)	(405,645)	(226,322)	(158,465)	(19,900)	(1,691)	67,630	37,921	9,039	32,573	65,546
CLOSING BALANCE	**1,262,024**	**1,432,256**	**1,422,242**	**3,813,828**	**6,200,960**	**466,181**	**2,491,024**	**2,085,379**	**1,859,057**	**1,700,592**	**1,680,692**	**1,679,001**	**1,746,631**	**1,784,552**	**1,793,591**	**1,826,164**	**1,891,710**
Reserve % of Expenditure (Excl Grants)	43.69%	46.68%	40.26%	72.59%	118.81%	9.03%	45.06%	46.96%	42.22%	29.92%	37.37%	34.71%	36.91%	36.19%	34.93%	34.50%	34.71%

RATE	**13.16**	**13.71**	**17.53**	**18.84**	**19.59**	**20.41**	**19.59**	**20.30**	**21.03**	**21.79**	**22.57**	**23.38**	**24.22**	**25.09**	**25.99**	**26.93**	**27.90**
Increase in Rates	2.49%	4.18%	27.86%	7.47%	11.75%	4.19%	0.00%	3.62%	3.60%	3.61%	3.58%	3.59%	3.59%	3.59%	3.59%	3.62%	3.60%
Pumping Station Reserve					-	286,500	286,500	720,500	1,195,500	200,500	540,500	696,220	1,011,824	1,372,526	1,752,526	2,266,268	2,266,268

BLACK SLUICE INTERNAL DRAINAGE BOARD

EXECUTIVE COMMITTEE - 15 SEPTEMBER 2026

AGENDA ITEM 14

Lincolnshire Reservoir Programme

Overview

Since the previous Executive Committee update, engagement with Anglian Water on the Lincolnshire Reservoir project has continued through the regular Black Sluice IDB liaison meetings and a recent stakeholder briefing held ahead of Consultation 3. Key discussions have focused on the reservoir's upstream water transfer proposals, flood risk and operational impacts on the Board's drainage network, and proposals for a temporary rail siding to support reservoir construction.

Upstream Water Transfer

A significant development is Anglian Water's decision to reassess a direct pipeline transfer from the River Trent to the proposed reservoir. While the current preferred option remains the open channel transfer route via the Fossdyke and River Witham, new water quality evidence has identified potential requirements for a substantial inter-catchment treatment plant to meet Water Framework Directive requirements. Anglian Water advised that this introduces additional cost, carbon emissions and operational complexity and is therefore prompting a renewed comparison between the open channel and direct pipeline options. A multi-disciplinary assessment covering technical, environmental, commercial, stakeholder and deliverability considerations is now underway, with a preferred option expected to be identified by March 2027.

During discussions, both Historic England and Natural England raised concerns regarding a pipeline solution. Historic England highlighted the need to consider archaeological impacts and mitigation requirements within future cost and carbon assessments, whilst Natural England reaffirmed its preference for open-water transfer solutions due to the potential impact of a large buried pipeline on habitats, soils and ecological connectivity. Anglian Water confirmed that stakeholder responses will form part of the option appraisal process and invited feedback through Consultation 3.

The Board has continued to emphasise that any increase in flood risk or adverse impacts to the Board's drainage and pumping infrastructure would be a significant concern. Previous discussions highlighted the need for Anglian Water to demonstrate how flows currently managed through the reservoir footprint will be accommodated in the future and what implications there may be for Black Sluice IDB pumping stations and highland carrier systems. Anglian Water acknowledged these concerns and committed to further engagement as design development progresses.

Flood Risk and EDD Discussions

Flood risk and External Drawdown Design remain key areas of interest. Anglian Water confirmed that discussions with the Environment Agency are ongoing and recognised the importance of direct engagement with Black Sluice IDB. The project team advised that EDD discussions are progressing and are expected to involve both the Board and the Environment Agency during the autumn and winter as proposals become more developed. The Board has consistently maintained that any increased flood risk arising from the project would represent a significant issue from both an operational and consenting perspective.

Rail Siding Proposals

At the recent stakeholder briefing, Anglian Water presented emerging proposals for a temporary rail siding to support reservoir construction. The project will require approximately two million cubic metres of imported construction materials, including sand, gravel and rock armour, and rail transport is being explored as a means of reducing HGV traffic, transport costs and carbon emissions. Each train could replace approximately 85 HGV movements, with up to three train deliveries per day during peak construction periods.

Following appraisal of seven potential locations, a site between the reservoir and Helpringham has emerged as the preferred option. Anglian Water advised that the facility would be temporary and removed once construction material imports are complete. Further work will be undertaken to assess and mitigate potential impacts on nearby heritage assets and local communities, particularly noise impacts. Historic England encouraged additional archaeological investigations to inform the design process at an early stage.

Discussion also confirmed that Anglian Water's current intention remains to retain and reuse excavated material within the site wherever possible and that significant off-site export of spoil is not currently anticipated. Stakeholders raised questions regarding the relationship between material reuse, reserve embankment heights and previous design discussions, which Anglian Water agreed to review and clarify through future engagement.

Consultation and Future Engagement

Anglian Water intends to launch Consultation 3 on 21 October 2026, with stakeholder briefings taking place beforehand. The consultation will include updates on the revised upstream transfer assessment, rail siding proposals and wider project design development. Anglian Water has also confirmed that formal scoping activities have been delayed until Spring 2027 following advice from the Planning Inspectorate, allowing greater refinement of project options before progressing to the next stage. Additional technical engagement is expected over the coming months covering water quality, Water Framework Directive compliance, habitats, flood risk, salinity and master planning.

Black Sluice IDB Position

The Board's key priorities remain understanding and mitigating any impacts on flood risk management, drainage operations and pumping station infrastructure. Particular attention is now being given to the emerging Emergency Discharge proposals associated with the reservoir. The reassessment of a direct transfer pipeline from either the River Witham or River Trent has the potential to introduce additional water into the Black Sluice catchment; however, under normal operating conditions this water should be retained and managed within the reservoir system. The principal concern for the Board is therefore centred on the arrangements for Emergency Discharge and the circumstances under which water may need to be released from the reservoir to the receiving catchment. The Board will continue to engage with Anglian Water to ensure that any emergency discharge arrangements are fully understood, appropriately modelled and demonstrated not to adversely increase flood risk, impact drainage operations or place additional pressure on the Board's pumping station network and watercourse systems. Close scrutiny of the Emergency Drawdown Design proposals will remain a key focus as the project progresses through Consultation 3 and into the next stage of option development and assessment.